



K-One Technology Berhad

[Registration No. 200101004001 (539757-K)]

**CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
FOR THE FOURTH QUARTER ENDED 31 DECEMBER 2025**

**Condensed Consolidated Statements of Comprehensive Income
For The Fourth Quarter Ended 31 December 2025**

Figures in RM'000	3 months ended		12 months ended	
	31.12.2025 Unaudited	31.12.2024 Unaudited	31.12.2025 Unaudited	31.12.2024 Audited
Operating revenue	63,553	54,076	243,174	201,744
Cost of sales	(53,104)	(48,016)	(206,755)	(174,448)
Gross profit	10,449	6,060	36,419	27,296
Other income	383	991	1,948	3,155
Interest income	198	689	905	1,311
Operating expense	(9,840)	(8,678)	(36,033)	(29,894)
Profit/(Loss) before tax	1,190	(938)	3,239	1,868
Income tax (expense)/credit	(1,144)	82	(2,215)	(1,248)
Profit/(Loss) for the period	46	(856)	1,024	620
Non-controlling interests	(274)	266	(756)	(418)
(Loss)/Profit after tax after Non-controlling interests	(228)	(590)	268	202

Profit/(Loss) attributable to:

Owners of the parent	(228)	(590)	268	202
Non-controlling interests	274	(266)	756	418
	46	(856)	1,024	620

(Loss)/Earnings per share
(LPS)/EPS attributable to
owners of the parent (sen):

Basic (LPS)/EPS	(0.03)	(0.07)	0.03	0.02
Diluted (LPS)/EPS	(0.03)	(0.07)	0.03	0.02

**Condensed Consolidated Statements of Comprehensive Income
 For The Fourth Quarter Ended 31 December 2025 (Cont'd)**

Figures in RM'000	3 months ended		12 months ended	
	30.12.2025 Unaudited	31.12.2024 Unaudited	31.12.2025 Unaudited	31.12.2024 Audited
Profit/(Loss) for the period	46	(856)	1,024	620
Items that may be subsequently reclassified to profit:				
Foreign currency translation	(276)	356	(639)	(511)
Total comprehensive (loss)/income	(230)	(500)	385	109

Total comprehensive (loss)/income attributable to:

Owners of the parent	(438)	(352)	(150)	(111)
Non-controlling interests	208	(148)	535	220
	(230)	(500)	385	109

The above condensed consolidated statements of comprehensive income should be read in conjunction with the audited financial statements for the year ended 31 December 2024 and the accompanying explanatory notes attached to the interim financial statements.

Condensed Consolidated Statements of Financial Position
As At 31 December 2025

Figures in RM'000	Unaudited 31.12.2025	Audited 31.12.2024
ASSETS		
<i>Non-Current Assets</i>		
Property, plant and equipment	18,927	17,837
Intangible assets	2,495	3,692
Goodwill on consolidation	22,676	22,676
Investment property	4,344	4,440
Deferred tax assets	4,128	4,853
Total Non-Current Assets	52,570	53,498
<i>Current Assets</i>		
Inventories	26,958	24,044
Trade receivables	46,964	40,352
Other receivables	8,840	10,169
Contract assets	6,982	6,566
Tax recoverable	276	706
Short-term cash investment	5,768	5,666
Cash and bank balances	45,307	47,999
Total Current Assets	141,095	135,502
TOTAL ASSETS	193,665	189,000

EQUITY AND LIABILITIES		
<i>Equity</i>		
Share capital	123,644	123,644
Reserves	(733)	(315)
Non-controlling interests	2,209	1,674
Accumulated losses	(8,169)	(8,437)
Total Equity	116,951	116,566

**Condensed Consolidated Statements of Financial Position
As At 31 December 2025 (Cont'd)**

Figures in RM'000	Unaudited 31.12.2025	Audited 31.12.2024
EQUITY AND LIABILITIES (Cont'd)		
<i>Non-Current Liabilities</i>		
Deferred income	297	668
Lease liabilities	-	221
Total Non-Current Liabilities	297	889
<i>Current Liabilities</i>		
Trade payables	42,487	42,088
Other payables and accruals	13,946	8,051
Contract liabilities	18,305	19,198
Current tax liabilities	1,089	1,611
Deferred income	369	371
Lease liabilities	221	226
Total Current Liabilities	76,417	71,545
Total Liabilities	76,714	72,434
TOTAL EQUITY AND LIABILITIES	193,665	189,000
Net assets per share attributable to owners of the parent (sen)	14.06	14.01

The above condensed consolidated statements of financial position should be read in conjunction with the audited financial statements for the year ended 31 December 2024 and the accompanying explanatory notes attached to the interim financial statements.

**Condensed Consolidated Statements of Changes in Equity
For The Fourth Quarter Ended 31 December 2025**

	←----- Attributable to Owners of the Parent ----->					Non-controlling Interests	Total Equity
	←----->	Non-distributable		Distributable			
Figures in RM'000	Share Capital	Foreign Currency Translation Reserve	Other Reserve	Retained Earnings	Sub-Total		
At 1 January 2025	123,644	(315)	-	(8,437)	114,892	1,674	116,566
Comprehensive income							
Profit for the year	-	-	-	268	268	756	1,024
Other comprehensive loss							
Foreign currency translation difference	-	(418)	-	-	(418)	(221)	(639)
Total comprehensive (loss)/income	-	(418)	-	268	(150)	535	385
At 31 December 2025	123,644	(733)	-	(8,169)	114,742	2,209	116,951

**Condensed Consolidated Statements of Changes in Equity
For The Fourth Quarter Ended 31 December 2025 (Cont'd)**

	<----- Attributable to Owners of the Parent ----->					Non- controlling Interests	Total Equity
	<----- Non-distributable ----->			----- Distributable -----			
	Share Capital	Foreign Currency Translation Reserve	Other Reserve	Retained Earnings	Sub-Total		
Figures in RM'000							
At 1 January 2024	123,644	(2)	-	(8,639)	115,003	1,454	116,457
Comprehensive income							
Profit for the year	-	-	-	202	202	418	620
Other comprehensive loss							
Foreign currency translation difference	-	(313)	-	-	(313)	(198)	(511)
Total comprehensive (loss)/income	-	(313)	-	202	(111)	220	109
At 31 December 2024	123,644	(315)	-	(8,437)	114,892	1,674	116,566

The above condensed consolidated statements of changes in equity should be read in conjunction with the audited financial statements for the year ended 31 December 2024 and the accompanying explanatory notes attached to the interim financial statements.

**Condensed Consolidated Statements of Cash Flows
For The Fourth Quarter Ended 31 December 2025**

Figures in RM'000	12 months ended	
	31.12.2025	31.12.2024
CASH FLOW FROM OPERATING ACTIVITIES		
<i>Profit before taxation</i>	3,239	1,868
Adjustments for:		
Net reversal impairment loss on trade receivables	(183)	(127)
Amortisation of intangible assets	83	16
Depreciation of property, plant and equipment	3,319	3,270
Depreciation of investment property	96	96
Impairment of intangible asset	1,165	-
Fair value gain on short-term cash investment	(118)	(332)
Amortisation of government grant income	(372)	(301)
Interest expense on lease liabilities	22	37
Interest income	(905)	(1,311)
Foreign exchange loss/(gain) – unrealised	1,133	(330)
Operating profit before working capital changes	7,479	2,886
Changes in working capital:		
Inventories	(2,914)	9,005
Receivables	(6,832)	(15,421)
Payables	5,401	11,119
Net cash generated from operations	3,134	7,589
Tax paid	(1,414)	(1,749)
Interest received	905	1,311
<i>Net cash generated from operating activities</i>	2,625	7,151
CASH FLOW FROM INVESTING ACTIVITIES		
Redemption of short-term cash investment	16	3,300
Withdrawal/(Placement) of deposits with licensed bank	2,943	(690)
Purchase of property, plant and equipment	(4,409)	(1,783)
Purchase of intangible asset	(51)	(1,640)
<i>Net cash used in investing activities</i>	(1,501)	(806)
CASH FLOW FROM FINANCING ACTIVITIES		
Proceeds from government grant	219	1,339
Interest paid on lease liabilities	(22)	(37)
Payment of lease liabilities	(226)	(211)
<i>Net cash (used in)/generated from financing activities</i>	(29)	1,091

**Condensed Consolidated Statements of Cash Flows For
 The Fourth Quarter Ended 31 December 2025 (Cont'd)**

Figure in RM'000	12 months ended	
	31.12.2025	31.12.2024
Net increase in cash and cash equivalents	1,095	7,436
Effect of exchange rate changes	(843)	(51)
Cash and cash equivalents at beginning of the financial year	25,335	17,950
CASH AND CASH EQUIVALENT AT END OF THE FINANCIAL PERIOD	25,587	25,335

COMPOSITION OF CASH AND CASH EQUIVALENTS

Figure in RM'000	12 months ended	
	31.12.2025	31.12.2024
Cash and bank balances	25,587	25,335
Deposit placed with licensed banks	19,720	22,664
Less: Non short-term fixed deposits	45,307 (19,720)	47,999 (22,664)
	25,587	25,335

The above condensed consolidated statements of cash flows should be read in conjunction with the audited financial statements for the year ended 31 December 2024 and the accompanying explanatory notes attached to the interim financial statements.

Part A: Explanatory Notes Pursuant to Financial Reporting Standard 134 (“FRS 134”) - Interim Financial Reporting

1. BASIS OF PREPARATION

The interim financial statements are unaudited and has been prepared in accordance with MFRS 134 – Interim Financial Reporting issued by the Malaysian Accounting Standards Board (MASB) and Rule 9.22 of the Listing Requirements of Bursa Malaysia Securities Berhad (Bursa Securities) for the ACE Market and should be read in conjunction with the audited statutory financial statements presented for the financial year ended 31 December 2024.

The accounting policies and presentation adopted for this interim report are consistent with those adopted in the audited financial statements for the financial year ended 31 December 2024, except for the following Malaysian Financial Reporting Standards (MFRSs) and IC Interpretations (IC Int):

New/Amendments to MFRSs

MFRS 1	First-time Adoption of Malaysian Financial Reporting Standards
MFRS 7	Financial Instruments: Disclosures
MFRS 9	Financial Instruments
MFRS 10	Consolidated Financial Statements
MFRS 18	Presentation and Disclosure in Financial Statements
MFRS 107	Statement of Cash Flows
MFRS 121	The Effects of Changes in Foreign Exchange Rates
MFRS 128	Investments in Associates and Joint Ventures

The adoption of the above applicable new MFRSs and amendments is not expected to have a material impact on the financial statements of the Group upon initial application.

2. AUDITORS’ REPORT ON PRECEDING ANNUAL FINANCIAL STATEMENT

The audited financial statements of the preceding financial year were not subjected to any qualification.

3. COMMENTS ABOUT SEASONAL OR CYCLICAL FACTORS

The K-One Group’s Electronics Manufacturing Services (EMS) business is predominantly export-oriented (91.3% export in 4Q’25; 98% export in 4Q’24) and is subject to seasonal fluctuations. Business in the second half of the year is normally stronger than the first half due to surge in demand attributed mainly to the consumer electronics market in conjunction with Christmas and New Year seasons overseas.

Revenue contribution from the Cloud Computing (Cloud) business is mainly derived from Malaysia with growing contributions from Singapore, Indonesia and Vietnam. Cloud revenue is not subject to any obvious seasonality.

4. UNUSUAL ITEM DUE TO THEIR NATURE, SIZE OR INCIDENCE

During the quarter under review, there were no unusual items affecting assets, liabilities, equity, net income or cash flows to the effect that is unusual in nature, size or incidence.

5. MATERIAL ESTIMATES AND CHANGES IN ESTIMATES

There were no changes in estimates that have had any material effect on the financial year-to-date results.

6. ISSUANCE OR REPAYMENT OF DEBT AND EQUITY SECURITIES

There were no issuances, repurchases and repayments of debt and equity securities during the financial period.

7. DIVIDENDS PAID

No dividend was paid during the quarter under review.

8. Notes to Consolidated Statement of Comprehensive Income

Figures in RM'000	3 months ended		12 months ended	
	31.12.2025	31.12.2024	31.12.2025	31.12.2024
Amortisation of intangible assets	(67)	(4)	(83)	(16)
Depreciation of:				
- property, plant and equipment	(814)	(1,042)	(3,319)	(3,270)
- investment property	(24)	(24)	(96)	(96)
Impairment of intangible asset	(1,165)	-	(1,165)	-
Net reversal impairment loss on trade receivables	160	127	183	127
Foreign exchange (loss)/gain				
- realised	(235)	(77)	61	(1,242)
- unrealised	(173)	835	(1,133)	330
Fair value gain on short-term cash investment	32	306	118	332
Amortisation of government grant income	93	301	372	301
Interest income	198	689	905	1,311
Interest expense on lease liabilities	(4)	(8)	(22)	(37)

9. SEGMENT INFORMATION

Segment information is provided based on contribution by activities, sales contribution by geography and sales by major customers. Expenses, assets and liabilities which are common and cannot be meaningfully allocated to the segments are presented under unallocated expenses, assets and liabilities respectively.

(a) Contribution by Activities

	Research, D&D and Sales	Manu- facturing	Cloud	Invest- ment Holding	Total
	RM'000	RM'000	RM'000	RM'000	RM'000
Sales					
External sales	338	27,460	35,755	-	63,553
Internal sales	-	-	-	-	-
Total operating sales	338	27,460	35,755	-	63,553
Others and interest income	54	133	289	105	581
Total sales and other income	392	27,593	36,044	105	64,134
Results					
Segment results	(658)	222	1,642	(16)	1,190
Finance costs	-	-	-	-	-
Income tax expense	(60)	(745)	(339)	-	(1,144)
(Loss)/profit after tax before non-controlling interests	(718)	(523)	1,303	(16)	46
Non-controlling interests	-	-	(274)	-	(274)
(Loss)/profit after tax after non-controlling interests	(718)	(523)	1,029	(16)	(228)
Other information					
Segment assets	40,714	82,788	59,022	6,737	189,261
Unallocated assets					4,404
Total assets					193,665
Segment liabilities	3,334	32,742	39,596	9	75,681
Unallocated liabilities					1,033
Total liabilities					76,714

9. SEGMENT INFORMATION (Cont'd)

(b) Sales Contribution by Geography for the EMS and Cloud Businesses

The geographical sales breakdown is as follows:

	12 months ended 31.12.2025		
	EMS RM'000	Cloud RM'000	Total RM'000
Malaysia	6,178	92,851	99,029
Asia (excluding Malaysia)	29,626	48,029	77,655
Europe	48,507	302	48,809
US	11,312	81	11,393
Oceania	4,043	258	4,301
Middle East	1,874	113	1,987
	101,540	141,634	243,174

	12 months ended 31.12.2024		
	EMS RM'000	Cloud RM'000	Total RM'000
Malaysia	1,835	68,260	70,095
Asia (excluding Malaysia)	23,709	46,868	70,577
Europe	44,435	188	44,623
US	11,983	-	11,983
Oceania	3,237	246	3,483
Middle East	972	11	983
	86,171	115,573	201,744

Note: 1) The EMS business is 93.9% (FY2024: 97.9%) derived from the export markets with the balance of 6.1% (FY2024: 2.1%) from the local (Malaysian) market.

2) The Cloud business is 34.4% (FY2024: 40.9%) derived from the overseas markets with the balance of 65.6% (FY2024: 59.1%) derived from the local (Malaysian) market.

(c) Sales to Major Customers

For the financial year 2025, three (3) major international customers contributed more than 10% of the Group's revenue.

10. VALUATION OF PROPERTY, PLANT AND EQUIPMENT

There was no revaluation of property, plant and equipment during the financial quarter under review.

11. CHANGES IN COMPOSITION OF THE GROUP

There were no changes in the composition of the Group during the financial quarter ended 31 December 2025.

12. CONTINGENT ASSETS & LIABILITIES

As at the end of the quarter under review, the corporate guarantee for credit facilities granted to a subsidiary but not utilised as the Group has cash surplus was:-

	RM'000
K-One Industry Sdn Bhd	<u>20,576</u>

13. CAPITAL COMMITMENTS

There were no material capital commitments for the period under review.

14. SUBSEQUENT EVENT

There are no subsequent events which have a material impact on the financial statements under review.

15. PERFORMANCE REVIEW

(a) Current quarter compared to the corresponding quarter of last year (4Q'25 vs 4Q'24)

For the fourth quarter ended 31 December 2025, the Group recorded sales revenue of RM63.6 million, representing an 18% jump compared with RM54.1 million in the corresponding quarter last year. The increase was primarily driven by sales rise in both the EMS and Cloud businesses. The solid growth in total sales revenue reflects the Group's ongoing efforts to diversify its customer base and strengthen its order book across all spectrums of its businesses.

EMS Sales

EMS sales rose to RM27.8 million in 4Q'25, compared with RM20.2 million in 4Q'24, representing a 38% increase year-on-year. This significant increase was attributed mainly to the commencement of new projects involving medical/healthcare devices and industrial equipment arising from new customers.

Cloud Sales

Cloud sales increased to RM35.8 million in 4Q'25 from RM33.9 million in the corresponding quarter last year, marking a 6% year-on-year growth. The increase was supported by ongoing sturdy demand for core cloud services, with revenue contributions derived from both subscription-based and project-based contracts.

Earnings

The K-One Group's net loss narrowed to RM0.2 million for the current quarter, a reduction from a net loss of RM0.6 million in the corresponding quarter last year.

The EMS business posted a loss of RM1.2 million in 4Q'25 as compared with a loss of RM0.7 million in 4Q'24, mainly attributable to the recognition of a RM1.2 million impairment on ventilator development costs and the foreign exchange loss of RM0.4 million (4Q'24: gain of RM0.8 million).

The Cloud business delivered a profit of RM1.0 million in 4Q'25, improving from RM0.1 million in 4Q'24, reflecting robust service delivery and operational management.

15. PERFORMANCE REVIEW (Cont'd)

(b) Current quarter versus the preceding quarter (4Q'25 vs 3Q'25)

The K-One Group's sales revenue increased by 13% to RM63.6 million in 4Q'25, compared with RM56.6 million in 3Q'25. The increase was primarily driven by the thriving EMS business, reflecting stronger order fulfilment and improved production scheduling, particularly in preparation for year-end deliveries. Cloud sales was sturdy, supporting overall top-line growth with recurring income streams.

EMS Sales

EMS sales increased by 32% to RM27.8 million in 4Q'25, from RM21.0 million in 3Q'25 due in large to more efficient shipment execution, higher production throughput and timely delivery of orders in both existing and new customers in almost all industry segments. Operational enhancements and tighter coordination with suppliers also contributed to better revenue capture for the quarter.

Cloud Sales

Cloud sales rose modestly to RM35.8 million in 4Q'25 as compared with RM35.6 million in 3Q'25. The increase mirrored the steady demand from existing clients and continuous new projects execution, ensuring consistent revenue recognition while maintaining service quality standards.

Earnings

The K-One Group recorded a net loss of RM0.2 million in 4Q'25 as compared with a net loss of RM0.5 million in 3Q'25, reflecting a narrower loss and demonstrating improved earnings resilience despite a challenging operating environment.

The EMS business registered a narrower loss of RM1.2 million in 4Q'25 as compared with a loss of RM1.7 million in 3Q'25, leveraging on higher revenue and stronger gross margin performance (4Q'25: 15%; 3Q'25: 10%). This was supported by a more favourable product mix following the commencement of new projects in the medical/healthcare and industrial sectors, despite the recognition of a RM1.2 million non-cash impairment arising from the prudent alignment of ventilator development costs.

The Cloud business posted a profit of RM1.0 million in 4Q'25, lower than RM1.2 million in 3Q'25, due mainly to higher operating expenses arising from increased staff benefits, partially offset by stable project sales and continued effective customer management.

16. COMMENTARY ON PROSPECTS AND TARGETS

For the financial year ended 31 December 2025, the K-One Group recorded total sales revenue of RM243.2 million, representing a 21% increase compared with RM201.7 million in the previous financial year. The increase was the result of stronger contributions from both the EMS and Cloud businesses, reflecting the Group's continued efforts to expand its customer base, secure new projects and improve execution across its core business segments.

The EMS business achieved sales of RM101.5 million in FY2025, compared with RM86.1 million in FY2024, representing a 18% year-on-year growth. The increase was supported by higher production volumes from existing customers and the commencement of new projects from new customers, particularly in the medical/healthcare devices and industrial equipment segments. While the global operating environment remains challenging, although the US tariff issue has somewhat stabilized, the Group expects EMS sales to remain supported by a healthier new projects pipeline and improved order visibility, underpinned by ongoing initiatives to enhance margins and operational efficiency.

The Cloud business recorded sales of RM141.7 million in FY2025 as compared with RM115.6 million in the previous financial year, registering a 23% year-on-year increase. The commendable growth was driven by continued demand for cloud-related services and higher contributions from project-based engagements from both new and existing customers.

At the earnings level, the Group registered a net profit of RM0.3 million in FY2025, compared with RM0.2 million in FY2024. The EMS business posted a loss of RM3.7 million in FY2025, compared with a loss of RM2.4 million in FY2024, due mainly to the recognition of RM1.2 million impairment on ventilator development costs capitalised in prior years and foreign exchange loss of RM1.0 million (FY2024: RM0.9 million). The Cloud business delivered a profit of RM4.0 million, improving from RM2.6 million in the previous financial year, supported by better project contributions, increased sales and efficient customer/operational management.

Barring unforeseen circumstances, the K-One Group expects an optimistic outlook of the Group's prospects in 2026, supported by ongoing initiatives in new customer acquisition, product innovation and enhanced management productivity, which are expected to spur long-term growth. This expected promising outlook is further elaborated in the ensuing business prospects sections.

16. COMMENTARY ON PROSPECTS AND TARGETS (Cont'd)

EMS Business

1) The EMS business continues to operate in a challenging global economic environment amid ongoing macroeconomic uncertainties, cautious customer spending and uneven demand recovery across end markets. In response, the Group remains focused on broadening its customer base by actively exploring opportunities with new and prospective customers, while continuing to support existing customers. Efforts are directed towards improving engagement with customers in sectors that offer more stable demand and longer product lifecycles, specifically the medical/healthcare segment.

2) To enhance new customer reach, the Group is adopting a more structured and targeted approach in its business development activities. This includes closer collaboration between sales, engineering and operations teams to improve responsiveness during the quotation and onboarding stages, as well as leveraging the Group's design and development capabilities to offer differentiated value propositions. The Group also continues to strengthen its presence through strategic customer engagements, referrals and selective participation in industry platforms.

3) In parallel, the Group has commenced initiatives to transform and strengthen its people capabilities within the EMS business. Emphasis is placed on upskilling key personnel, improving cross-functional collaboration and enhancing performance accountability to better support operational execution and customer requirements. These efforts are aimed at building a more agile and resilient organisation, aligned with the Group's longer-term objectives of improving operational efficiency and competitiveness.

Cloud Business

1) The K-One Group's Cloud business via its wholly-owned subsidiary, G-AsiaPacific has established a proven track record in delivering Cloud-related solutions, supported by its accumulated technical expertise and customer engagements over the years. In 2025, the Cloud business recorded vibrant sales performance, reflecting the management's continued focus on strengthening customer relationships and executing projects within its core capabilities. Armed with the AWS Premier Tier Partner status earned in October 2025, it will boost its efforts to engage and secure enterprise customers leveraging on its strong credentials and historical record of Cloud service delivery excellence.

16. COMMENTARY ON PROSPECTS AND TARGETS (Cont'd)

Cloud Business (Cont'd)

2) The Group's Cloud business is poised for the next phase of accelerated growth through deeper strategic alignment with the public sector and enterprise customers with unwavering support from Amazon Web Services (AWS). It has embarked on specific key initiatives to work with the public sector and at the same time aligning with its global principal in collaboration on certain high-impact sales programs. These key initiatives are expected to enhance the Group's credibility, unlock co-selling and incentive-driven opportunities, and support long term expansion of the Cloud business.

3) The signing up of a major 5G telecommunication customer in 2025 is expected to rollover and keep 2026 an exciting and busy year, especially the business contract would ramify to include its associated Mobile Virtual Network Operators (MVNO). Additionally, it would also serve as a good reference in attracting regional telcos which are in the process of rapid digitalisation. G-AsiaPacific's technical strength and track record in the industry would provide it the edge over competitors.

Healthcare Business

1) The Healthcare business continues to develop its product portfolio while gradually building market traction. Its Diversey hygiene-care products are progressively gaining acceptance across hospitals, elderly-care centres, hotels and the F&B outlets. The K-One Group is strengthening its market reach through institutional channels and digital platforms, including direct sales and availability on Shopee, providing greater accessibility to small businesses and individual consumers. This expanded presence enhances customer reach and brand visibility, aligning with the growing emphasis on hygiene awareness.

2) The K-One Group's collaboration with Mindray to distribute Automated External Defibrillators (AEDs) continues to gain traction across manufacturing, public amenities and retail sectors. In addition to direct sales, the website is available at <https://wellkaire.com/> to provide product information, training resources and after-sales support. With anticipated regulatory requirements for AED installations in public places expected in 2026, the Group is well-positioned to respond to emerging abundant opportunities. Ongoing initiatives, including staff CPR certification and participation in healthcare exhibitions continue to reinforce customer confidence, enhance brand visibility and consolidate the Group's presence in emergency response and wellness solutions markets.

3) Building on its early success in the healthcare/medical device and/or solutions distribution business, the K-One Group is poised to expand its distribution portfolio in the critical care and emergency response segments. It is in the midst of exploring collaboration with reputable principals in this space for rollout in 2026.

16. COMMENTARY ON PROSPECTS AND TARGETS (Cont'd)

With a healthy balance sheet and a strong cash position of RM51.1 million, the K-One Group is in good position to pursue organic expansion and strategic business initiatives. Supported by business momentum continuing to improve across its EMS, Cloud and Healthcare pillars, the Group anticipates building on this progress and delivering stronger performance in the coming financial year.

17. INTANGIBLE ASSETS

Figures in RM'000	Ventilator Development	Software Development	Total
Cost			
At 1 January 2025	3,659	337	3,996
Addition	-	51	51
	<u>3,659</u>	<u>388</u>	<u>4,047</u>
Accumulated amortisation			
At 1 January 2025	-	304	304
Amortisation charged	61	22	83
Impairment	1,165	-	1,165
	<u>1,226</u>	<u>326</u>	<u>1,552</u>
Net carrying value			
At 31 December 2025	<u>2,433</u>	<u>62</u>	<u>2,495</u>
Figures in RM'000	Ventilator Development	Software Development	Total
Cost			
At 1 January 2024	2,019	337	2,356
Addition	1,640	-	1,640
	<u>3,659</u>	<u>337</u>	<u>3,996</u>
Accumulated amortisation			
At 1 January 2024	-	288	288
Amortisation charged	-	16	16
	<u>-</u>	<u>304</u>	<u>304</u>
Net carrying value			
At 31 December 2024	<u>3,659</u>	<u>33</u>	<u>3,692</u>

18. INCOME TAX EXPENSE/(CREDIT)

	3 months ended		12 months ended	
	31.12.2025	31.12.2024	31.12.2025	31.12.2024
	RM'000	RM'000	RM'000	RM'000
Current corporate tax expense	388	1,793	1,459	2,799
Deferred tax expense/(income)	756	(1,875)	756	(1,551)
Total income tax expense/(credit)	1,144	(82)	2,215	1,248

Income tax is calculated at the Malaysian statutory tax rate of 24% of the estimated assessable profit for the period.

19. PURCHASES OR SALES OF UNQUOTED SECURITIES AND PROPERTIES

There were no purchases or disposal of unquoted securities and properties during the financial quarter.

20. QUOTED SECURITIES

There were no purchases or disposal of quoted securities during the financial quarter under review.

21. CORPORATE PROPOSALS

There are no corporate proposals announced but not completed as at the reporting date.

22. BORROWINGS AND DEBTS SECURITIES

The Group has neither any secured nor unsecured borrowings as at 31 December 2025.

23. OFF BALANCE SHEET FINANCIAL INSTRUMENTS

As at the end of the current quarter and up to the date of this report, there are no off-balance sheet financial instruments which have a material impact to the financial statements under review.

24. CHANGES IN MATERIAL LITIGATION

As at the date of this report, the Group is not engaged in any material litigation as plaintiff or defendant and the Directors do not have any knowledge of any proceedings pending or threatened against the Group.

25. PROPOSED DIVIDEND

There is no dividend proposed in the current quarter and the previous corresponding quarter.

26. EARNINGS PER SHARE

The basic earnings per share are calculated by dividing the profit for the period attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the period.

Diluted earnings per share are based on the profit for the period attributable to equity holders of the Company and a weighted average number of ordinary shares outstanding after adjustment for the effects of all dilutive potential ordinary shares.

Basic/Diluted earnings per share

	3 months ended		12 months ended	
	31.12.2025	31.12.2024	31.12.2025	31.12.2024
(Loss)/Profit attributable to equity holders of the parent (RM'000)	(228)	(590)	268	202
Weighted average number of ordinary shares in issue ('000)	832,007	832,007	832,007	832,007
Basic/Diluted (loss)/earnings per ordinary share (sen)	(0.03)	(0.07)	0.03	0.02

27. AUTHORIZED FOR ISSUE

The interim financial statements are authorized for issue by the Board of Directors in accordance with a resolution of the Directors on 25 February 2026.

BY ORDER OF THE BOARD

LIM LI HEONG (MAICSA 7054716)
WONG MEE KIAT (MAICSA 7058813)
Company Secretaries

25 February 2026